Objective: Demonstrate the ability to utilize the full range of ICS command, control, and coordination options to organize a disaster.

Instructions:

1. You will be assigned to one of the following four groups:
   - Group #1: Central City Complex
   - Group #2: Turtle River Area Command
   - Group #3: Liberty County EOC
   - Group #4: Columbia State EOC (MAC Group)

2. Review the scenario on the following page.

3. Review your group’s problem statement.

4. Develop strategies for dealing with each problem statement.

5. Use the ICS Form 213, General Message, to communicate among organizational elements.

6. Select a spokesperson and be prepared to present your strategies in 1 hour.

Important Note: Some of your strategies will depend on the input or actions of other groups. You should plan to contact the other groups in the appropriate fashion to negotiate a strategy.
Turtle River Area Command
Problem Statement

1. You have 10 public works dozers staged in case they are needed at the Fisherville Complex. It does not look like there is an extensive amount of debris in the roadways in Fisherville. You received a call from the Incident Commander (IC) of the Central City Complex (a personal friend) wanting to know if he can have the dozers to clear debris in the East Branch.

2. Despite your request for written IAPs and standardized situation reports, with the exception of the Deep River Incident, you have received nothing. Your ICs all indicate they are hampered by lack of planning support, but Liberty County has not moved your incidents up in the priority list for resources.

3. Weather conditions often limit flight time to several hours just after sunrise and just before sunset. Much of the area is accessible only by air. Requests for helicopter support outstrip available aircraft and flight time.

4. The Liberty County Department of Unemployment has approached you about hiring a number of unskilled workers from their unemployment rolls. While the Fisherville Complex and Deep River Incident could use the additional assistance in clearing debris (building materials and trees), the ICs are concerned about hiring untrained people for the operation.

5. You have learned that the Fisherville Complex has given the Deep River Incident 20 Liberty County Sheriff’s Deputies to help with door-to-door searches.

6. You get a call from the Liberty County EOC with an ETA for a strike team of dump trucks for Fisherville. Neither you nor the county has a record of such a request, and Fisherville is not your highest priority for dump trucks. You discover that the IC from the Fisherville Complex has been talking directly to a personal friend on the public works desk in the Columbia State EOC.

7. The State Department of Health is concerned about mosquitoes breeding in Pelican, Lowell, and Jordan Marshes. The State suffered a major outbreak of West Nile virus last year, and is concerned about a recurrence. Department scientists would like to field test a new mosquito abatement treatment. Their laboratory tests indicate the treatment is nontoxic to other plants and animals, but it has never been tested outside a lab. There is a 36-hour window of opportunity when mosquitoes are susceptible to the treatment. The Department needs 8 hours lead time to deploy—they need a decision by 0800 tomorrow.
Scenario:

On October 17, the State of Columbia was struck by Hurricane Gordon, a category 2 hurricane. Seven counties were hard hit (Stramford, Granite, Redstone, Liberty, Green, Mineral, and Kane Counties), with the most damage occurring in Liberty County.

Hurricane Gordon came ashore between the islands of Masland and Gish, and the eye tracked over Bayport, Fisherville, Deep River, and Central City. The hurricane track then took a slight turn to the east roughly following Highway 19 to Brooksville before losing strength and being downgraded to a tropical storm. Forty-eight (48) hours have passed, and basic services are beginning to be restored in Liberty County. Some of the areas in the county now have basic water and power, and attention is turning to long-term damage assessment, debris removal, and other efforts to restore the local economy.

Liberty County: Liberty County suffered a direct hit from Gordon, as the hurricane passed between Masland and Gish Islands. The communities of Bayport, Fisherville, and Deep River suffered severe wind damage and flooding. Coastal and upstream flooding was caused by the 8- to 12-foot storm surge and torrential rains. Central City received severe wind damage and river flooding due to 14 inches of rain within a 36-hour period.

Many roads within Liberty County have been washed out or are currently impassable due to downed trees and power lines. The Kingston Airport experienced severe damage to its main terminal and support facilities. The Columbia Bay Bridge between Bayport and Fisherville has been closed. Rail transportation within Liberty County has been suspended until inspections can be completed. The Central City Hospital is operating on its backup generator.

State of Columbia: The State Emergency Operations Center (EOC) has been activated to address county EOC needs between Stramford, Granite, Redstone, Liberty, Green, Mineral, and Kane Counties.
Topic: Student Handout – Activity: Group #2

State of Columbia Map

River/Creek: 0 - 25,000
Railroad: 25 - 50,000
State Boundary: Over 50,000
County Lines: Airport