Objective: Demonstrate the ability to utilize the full range of ICS command, control, and coordination options to organize a disaster.

Instructions:

1. You will be assigned to one of the following four groups:
   - Group #1: Central City Complex
   - Group #2: Turtle River Area Command
   - Group #3: Liberty County EOC
   - Group #4: Columbia State EOC (MAC Group)

2. Review the scenario on the following page.

3. Review your group’s problem statement.

4. Develop strategies for dealing with each problem statement.

5. Use the ICS Form 213, General Message, to communicate among organizational elements.

6. Select a spokesperson and be prepared to present your strategies in 1 hour.

Important Note: Some of your strategies will depend on the input or actions of other groups. You should plan to contact the other groups in the appropriate fashion to negotiate a strategy.
Columbia State EOC (MAC Group)
Problem Statement

1. Both the USDA and the State Department of Agriculture are inclined to allow the Turtle River Area Command to test its experimental mosquito treatment. U.S. Fish and Wildlife Service and the State Fish and Game Department are vehemently opposed to anything that poses a risk to rare native birds that live in the marshes. The birds are at risk of extinction, and have already been severely stressed by the hurricane.

2. Incidents frustrated with lack of resources have begun to conduct “back door” negotiations with each other.

3. Your EOC Coordinator is having difficulty getting up-to-date incident information in a timely fashion. In turn, this is affecting the MAC Group’s decisionmaking capability.

4. Unemployment for unskilled labor is high in the State. The hurricane has presented a windfall employment situation, and the Governor is eager to capitalize on it. He has requested the MAC Group to ensure the hiring of as many local unemployed workers as possible.

5. The JFO has called concerning an order for two Type 3 USAR Task Forces. Apparently the adjacent State has also received a similar order through the EMAC and placed it with the JFO. The JFO wants to know if this is a duplicate order, or if the Central City Complex really needs four teams.
Scenario:

On October 17, the State of Columbia was struck by Hurricane Gordon, a category 2 hurricane. Seven counties were hard hit (Stramford, Granite, Redstone, Liberty, Green, Mineral, and Kane Counties), with the most damage occurring in Liberty County.

Hurricane Gordon came ashore between the islands of Masland and Gish, and the eye tracked over Bayport, Fisherville, Deep River, and Central City. The hurricane track then took a slight turn to the east roughly following Highway 19 to Brooksville before losing strength and being downgraded to a tropical storm. Forty-eight (48) hours have passed, and basic services are beginning to be restored in Liberty County. Some of the areas in the county now have basic water and power, and attention is turning to long-term damage assessment, debris removal, and other efforts to restore the local economy.

Liberty County: Liberty County suffered a direct hit from Gordon, as the hurricane passed between Masland and Gish Islands. The communities of Bayport, Fisherville, and Deep River suffered severe wind damage and flooding. Coastal and upstream flooding was caused by the 8- to 12-foot storm surge and torrential rains. Central City received severe wind damage and river flooding due to 14 inches of rain within a 36-hour period.

Many roads within Liberty County have been washed out or are currently impassable due to downed trees and power lines. The Kingston Airport experienced severe damage to its main terminal and support facilities. The Columbia Bay Bridge between Bayport and Fisherville has been closed. Rail transportation within Liberty County has been suspended until inspections can be completed. The Central City Hospital is operating on its backup generator.

State of Columbia: The State Emergency Operations Center (EOC) has been activated to address county EOC needs between Stramford, Granite, Redstone, Liberty, Green, Mineral, and Kane Counties.
Your Notes: